

## Scorecard to measure success in addressing risks

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This document is intended as a prompt to help you think about how you can measure the success of your actions in addressing areas within your firm where a potential or actual risk has been identified.

What do I want to achieve?	What information will I need?	What is the baseline measure?	Is remedial action needed?	Have I been successful?
E.g. X% of customer files clearly demonstrate that customers received good quality of advice and were treated fairly by our advisers throughout the whole sales experience	E.g. Satisfactory customer file reviews which adequately assess the quality of advice given and the process itself, and not only administrative errors	E.g. As at X date, the outcome from X% of customer files could not clearly demonstrate that customers received good quality of advice and were treated fairly by our advisers throughout the whole sales experience	E.g. Increase training for one or more advisers in key areas and/or increase observations to identify root causes. Communicate importance of good record keeping to all staff.	E.g. As at X date, X% of customer files clearly demonstrate that customers received good quality of advice and were treated fairly by our advisers throughout the whole sales experience
Tip: Set specific, realistic and measurable targets to address the risks you have identified.	Tip: Consider the process you have in place at the moment. Does this need to be improved to help achieve your outcome?	Tip: Ensure all relevant staff are clear on what you are trying to achieve and why, how you intend to do this and the timescale being set.  Review this regularly to ensure you are on track to succeeding.	Tip: If you identify an issue across more than one adviser, consider a group training session. Findings should feed directly into staff's Learning and Development Plans.	Tip: Ensure this is not a one- off and processes are regularly reviewed. Record what you do.